# Gigaset AG New opportunities for DECT

January 2013



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## This is Gigaset

Sector:	Communications technology
Core products:	DECT cordless voice phones
Headquarters:	Munich, Germany
Employees:	approx. 1,600 worldwide
Financials 2011:	Revenue: EUR 459 m
continued operations	EBITDA: EUR 51 m

Gigaset AG	Listed in the Prime Standard of
	the German stock exchange

Global presence:	Sales in about 70 countries
Market position:	Market leader in Europe (DECT)
Production site:	Bocholt, Germany





### An award-winning company



#### A selection of recent awards



The readers of the magazine "connect" selected the Gigaset SL910A "Product of the Year 2012" in the category cordless voice.



Gigaset's Bocholt factory has won the 2008 "Factory of the Year / GEO Award" for "outstanding change management".



The SL910 is also winner of the **red dot design award** 2011.



Gigaset's Bocholt factory has won the 2012 "Excellence in Production" award in the category "Best in-house tool making with less than 50 employees."

### Success factor: manufacturing "Made in Germany"











Area

Approx. 95,000 m<sup>2</sup>, thereof about 54,000 m<sup>2</sup> buildings

**Employees** 

1,215 (R&D/Quality/Global Procurement/SCM/BA/Service/HR/etc.)

**Production systems** 

50 production systems

**Product variance** 

ca. 1,200 articles

**Process quality** 

Approx. quality 100% (99.8% since 2011)

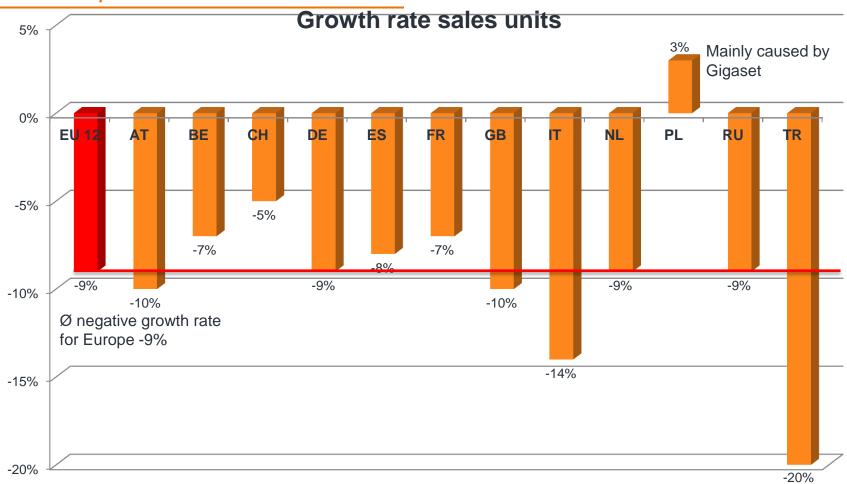
**Delivery time** 

24 hours within Germany, 3 days within Europe

# Traditional cordless voice markets became challenging



#### Market Development Jan-Oct 2012 vs. Jan-Oct 2011<sup>1)</sup>

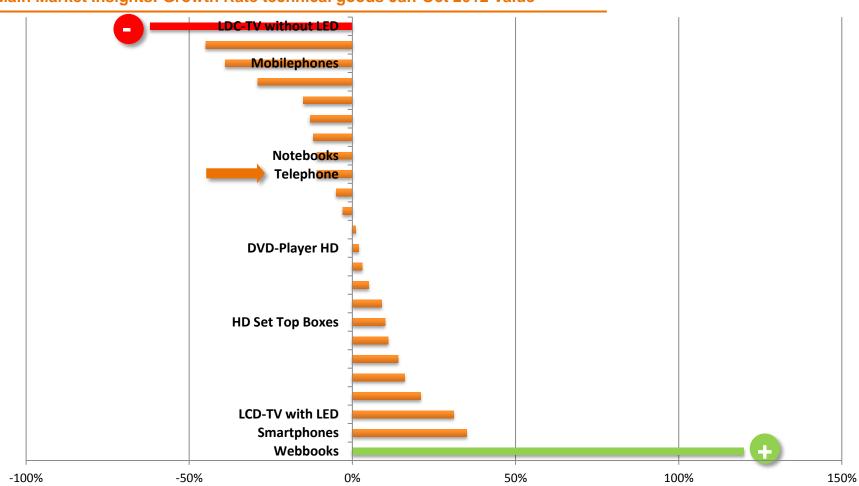


Source: 1) GfK EU12 Jan-Oct 2012

# Shifting gears: while certain product categories are losing, others are winning



Main Market Insights: Growth Rate technical goods Jan-Oct 2012 Value<sup>3)</sup>



Source: 1 ) GfK EU12 Jan-Oct 2012



### Room to grow: business telephony market Europe<sup>1)</sup>

Market Value<sup>2)3)</sup> (Extensions Corded IP business telephony <100 ext.), End User Price)

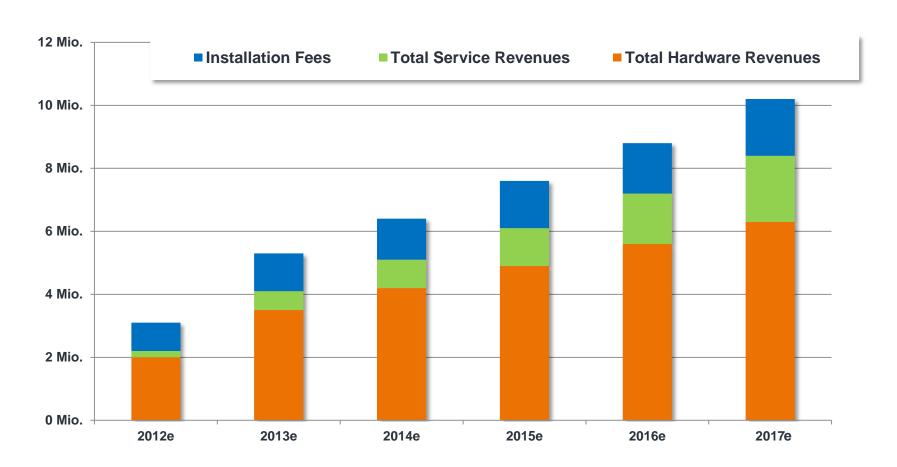


Source: 1) MZA PBX / IP PBX Forecasts 2012; 2) Value in end user prices for Gigaset selected countries (AUT, CZR, DEN, FRA, GER, HUN, ITA, NDL, NOR, POL, SPA, SWE and UK); 3) Excl. Terminals, Installation & Maintanance



### The smart home market offers growing opportunities

#### Annual Smart Home Revenue (2012 to 2017, Bn. \$)

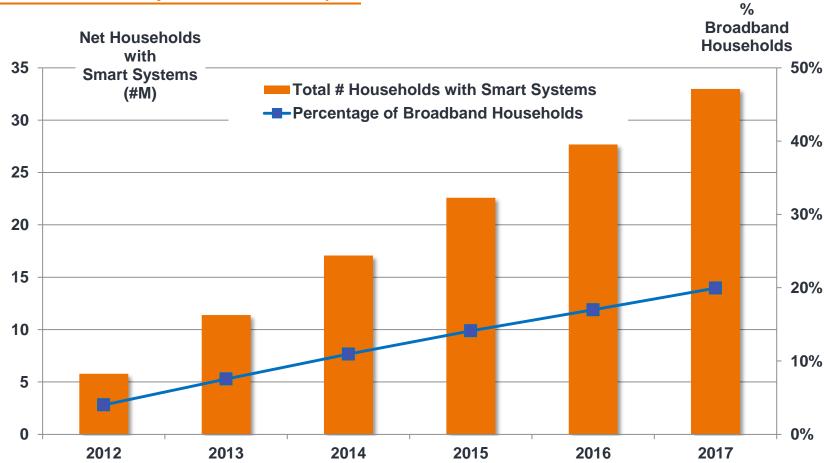


Source: Strategy Analytics "Smart Home Opportunities", 2012, Base: Western Europe



### Number of households with Smart Systems increases

Households with "Smart" Systems: Western Europe



### Expansion and growth strategy in three segments

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#### Consumer

#### **Consumer Products**



The Consumer Products division sells digital and analogue fixed line communication devices including corded, cordless as well as Voice over IP (VoIP) phones

#### **Core business**



Sales target 2015: €400m - €420m

#### Home Networks and Services

















Individual smart home solutions including devices for home security and monitoring, energy management and home automation, elderly care

#### **Future growth driver**



Sales target 2015: €30m - €50m

#### Business

#### **Business Customers**



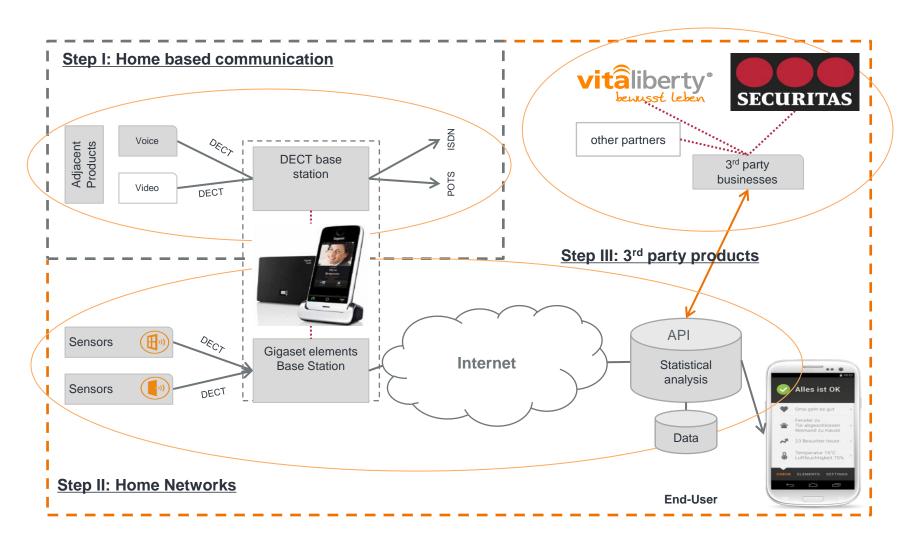
IP-based solutions for Small Office Home Office (SOHO) and Small and Medium Enterprises (SME) including cloud computing and desktop solutions

#### **Growth market**



**Sales target 2015:** €70m - €90m

# Evolution from pure communication to Home Networks platform with service integration





## Consumer Products:

### Cordless Voice Remains our core business

#### **Today**

- Revenues EUR 431 m (2011)
- Leading Brand in Western-Europe\*
- Globally 2<sup>nd</sup> ranked brand in DECT industry\*



Gigaset SL 930

#### **Next steps**

- As a driver of the ongoing industry consolidation Gigaset develops better than the entire market
- Clear increase in productivity and liquidity-boosting measures
- Continuation of the high-end strategy of Android operating system, video telephony, and VoIP products
- Part of the platform strategy of home networking

- Android landline telephone\* offering access to Google
   Playstore with more than 800,000 apps\*\*
- Console for home-network apps from Gigaset and its partners
- Market launch in H2/2013

\*As the to company is aware of \*\*As of January 2013, Statista



# Business Customers:

### Low Entry Barriers Provide Growth Opportunities

#### **Today**

- Revenue EUR 27 m (2011)
- Consisting of white label products (since 2008) and Gigaset pro (since 2011)
- Gigaset pro: IP based solution for SoHo and SME
- Coverage of customers of large enterprises through
   OEM business with partners



#### **Next steps**

- Acceleration of the SoHo and SME segment expansion by using the Gigaset growth platform
- Clear focus on Android
- Expansion of OEM business with global partners
- Expansion of the high-margin business solutions
- Participation of the high market potential of EUR 1.2 to 1.4 bn until 2015\*

- Android-based open SIP Video Phone (MS Lync, Skype, Google Talk etc.) with 1280x800 resolution multi touch display.
- Touch interface for intuitive usability, integrated camera for point to point video calls in HD 720p quality.
- Including an open VPN client for connection to the company network as well as HDMI interface.
- Market launch at the end of 2013

<sup>\*</sup>Source: Booz & Company Studies

### Home Networks:

### Evolutionary Development in a Strongly Growing Market

#### **Today**

- Established DECT standard already exists and is applicable for other use cases
- · Gigaset stations in millions of households
- Favorable R & D conditions
- Today's solutions are expensive and not widely marketable
- · Highly dynamic market



















Gigaset elements

#### **Next steps**

- Open platform as basis for own products, third parties (partners) and hardware manufacturers
- · Expansion of high-margin service business
- New sources of revenue through recurring revenue model (subscription via Apps)

- Open platform of hardware, software and cloud-based applications
- Together with partners, Gigaset will develop innovative solutions, new services and business models in the areas of security, elderly care, energy management, etc.
- Market launch expected for the second quarter of 2013

Gigaset: a strong an well established premium brand



### Conclusion







## **Great opportunities ahead!**

Addressing new markets and product segments will allow the industry to grow and find additional profitability!

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